Table 5.12 – Utility Mergers and Acquisitions

| | <u>1988</u> | <u>1989</u> | <u>1990</u> | <u>1991</u> | <u>1992</u> | <u>1993</u> | <u>1994</u> | <u>1995</u> | <u>1996</u> | <u>1997</u> | <u>1998</u> | <u>1999</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>Pending</u> |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------|
| Mergers/Acquisitions IOU-IOU | 4 | 1 | 2 | 1 | 7 | 4 | 1 | 3 | 1 | 5 | 10 | 4 | 10 | 3 | 7 | 2 | 2 | 2 |
| Co-op-Co-op | 4 | 3 | 2 | 2 | 7 | 2 | 1 | 4 | 2 | 13 | 15 | 15 | 3 | 3 | | 2 | | |
| IOU-Co-op | | | | 1 | 2 | | | 1 | | 1 | | | | | 1 | | | |
| IOU-Gas ¹ | | | | | | | | | 1 | 5 | 4 | 3 | 6 | 1 | | | | |
| Muni-Muni | | | | | | | | 1 | | | | 2 | | | | 1 | 1 | |
| Muni-Co-op | | | | | | | | | | 1 | | | 1 | | | | | |
| Power Authority-IOU | | | | | | | | | | | 1 | | | | | | | |
| Nonutility-IOU | | | | | | | | | | | | | 6 | 1 | | 3 | | 1 |
| Nonutility-Muni | | | | | | | | | | | | | | | | 1 | | |
| Foreign-IOU ² | | | | | | | | | | | | 2 | 1 | 3 | 1 | | | |
| Total | 8 | 4 | 4 | 4 | 16 | 6 | 2 | 9 | 4 | 25 | 30 | 26 | 27 | | | | | |
| Related Activities | | | | | | | | | | | | | | | | | | |
| Name Changes | | | | | | | | | 5 | 2 | 7 | 11 | 1 | 4 | 6 | 3 | 3 | |
| New Holding Company | | | | | | | | | | 1 | 5 | 4 | 2 | 3 | | 2 | 2 | |
| Moved Headquarters | | | | | | 1 | | | | | | | | | | | | |
| Ceased Operations | | | | | | | | | | | 1 | | | | | 1 | | |

Source: Calculated from UDI/Platts Energy, *Platts directory of electric power producers and distributors 109th edition*, The McGraw-Hill Companies

Notes:

¹ Gas local distribution company, pipeline, or developer

² Excludes Canadian mergers and acquisitions. Includes foreign acquisition of U.S. companies